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October 12, 2016

Leadership as a 4-Dimensional System

1. **Strategic Alignments**:

Co-Create an Inspirational **Common Vision**, then chart an Innovative Course that generates a Significant Advantage or Improvement over mediocre alternatives.

2. Trust Alignments:

Leaders build a **Culture & Governance System of Trust & Teamwork** that
Unleashes & Focuses Human Energy
on Achieving the Strategy

3. • Operational Alignments:

Build Coherent **Organizational Teams**, with Accountability, Measures of Success, & Rewards that produce great results.

4. Dynamic ReAlignment:

Innovate & Adapt & Reconfigure as conditions change





Oynamic Realignment

Trust determines the course of history, the destinies of nations, and the fate of people.

Distrust, more than anything, kills civilization.

We can destroy ourselves by cynicism & disillusion, just as effectively as by terrorists & bombs.

-- Kenneth Clark, "Civilization"

-- Paul R. Lawrence,
Professor,
Organization Behavior,
Harvard Business School



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When Do We Reach the Snap-Point? **Stress Effects** > Confusion > Ambiguity **▶** Vulnerability >Insecurity >Tension Institution **▶** Uncertainty **▶** Polarization Pace of **▶Instability Doubt** Leadership Change & Stress **Complexity** 1970 1980 1990 2000 2010 Trust must turn around! Time





Senior Executives rate Trust either a 9 or 10 (10 being the highest) in terms of it's importance in any business or personal relationship.



- However, very, very, few have ever taken a Course in Trust.
- When asked: "If you wrote down all you knew about Trust, how much would you write?" the typical Senior Executive states: "About ½ page."
- How can this be so? For something so important, it's not taught at any level of school high school or college.



Trust is Broken in America

TRUS

- Our Institutions are Crumbling
- Our Youth are Disintegrating
- Our Leadership is Failing
- We Must Take Action



The Most Trusted Institutions

Here's the Good News:

"% Trust all" or "Most of the time"

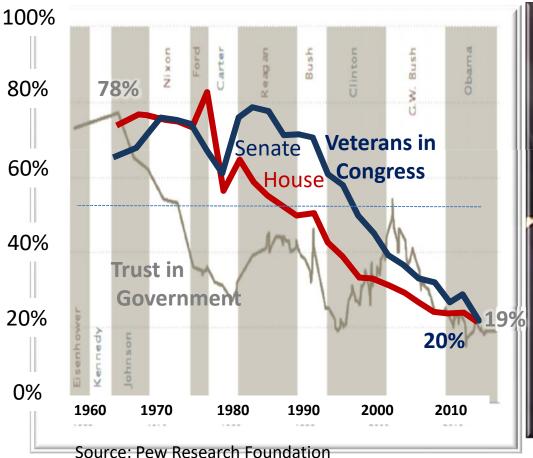


But it doesn't get better...



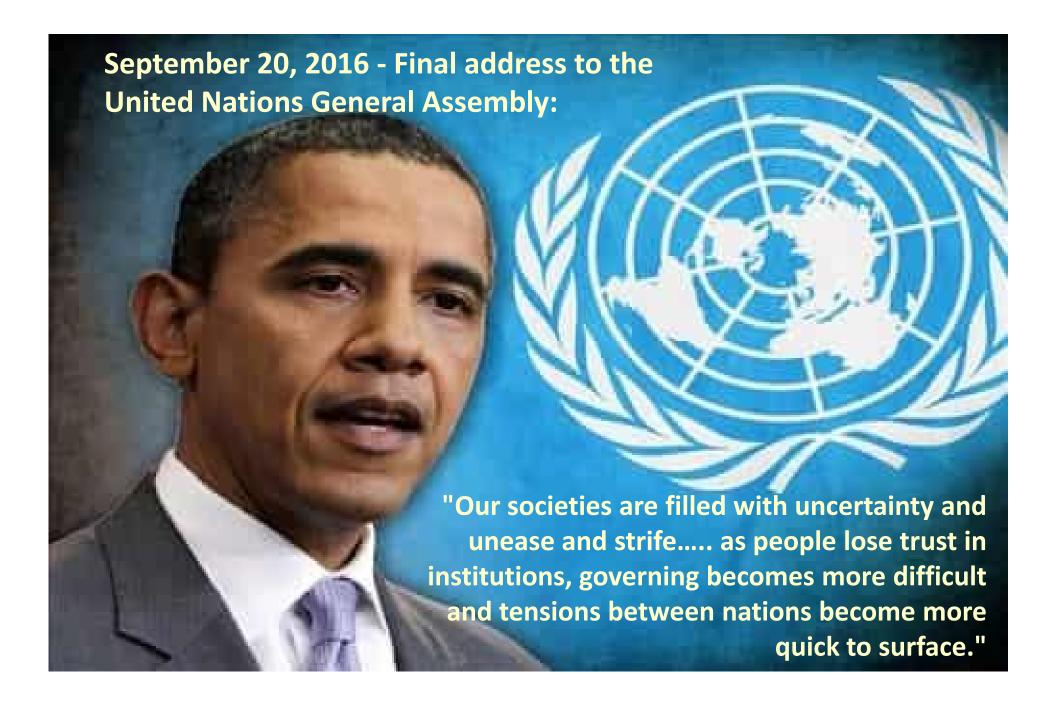
Was it always this bad....?

% who Trust Government in Washington Most or All of the Time

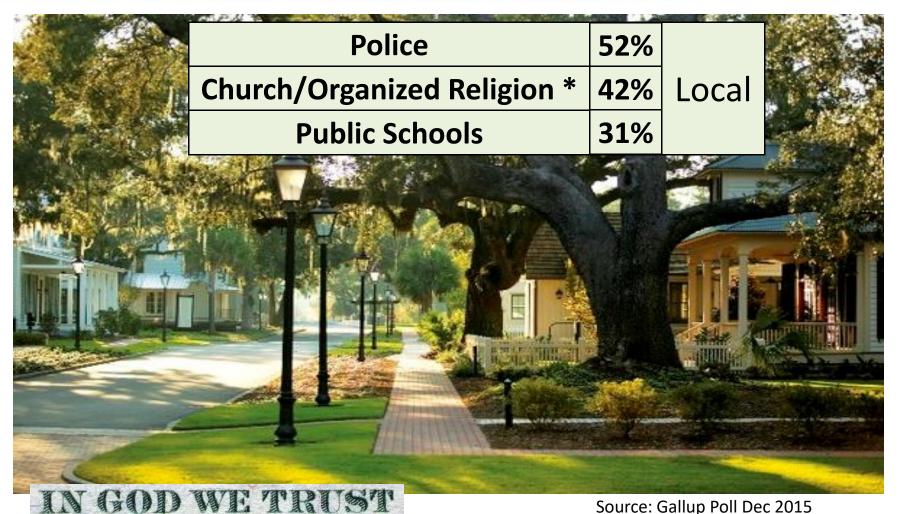




Time: 10 min



How do Local Communities Fare?



* Organized Religion was the most trusted institution in America during the 1970s & '80s with 66% trust ratings

2 min









Source: Gallup Poll Dec 2015

Why is Trust in American Institutions so important?

Institutions Transfer the Values, Standards of Excellence, and Knowledge of American Culture from one generation to the next.



1 min



Consequences of Institutional Distrust





- 1. Core American Values of Honesty and Fair Play are fast being replaced by self-interest and greed and fear.
- 2. Social Disorder is manifesting in violence, shootings, anger, blame, name calling, and worse.
- 3. Youth are in peril with escalating use of drugs, school dropouts, increasing suicides, and depression.
- 4. Young Millenial adults in the workforce are disengaged, uncommitted to their jobs, with 25% annual turnover rates.

International Collaborative Leadership Institute

The Dire Consequences -- Youth in Peril

When Institutions Fail
Values Disintegrate & Civilizations Decline

Problem is Pandemic

- Death Suicide Skyrocketing
 Second leading cause of death
- Depression No Hope leads to drugs
- Dropouts 30% No Future
- Destruction Violence & Gangs
- Drugs 20% Potential Addiction
- Despair 50% "Dream is Dying"

Our Institutions are Crumbling Our Youth are Disintegrating Only Leaders Build Trust in Institutions



What we can do to change the course of destiny?







BUILDING TRUST

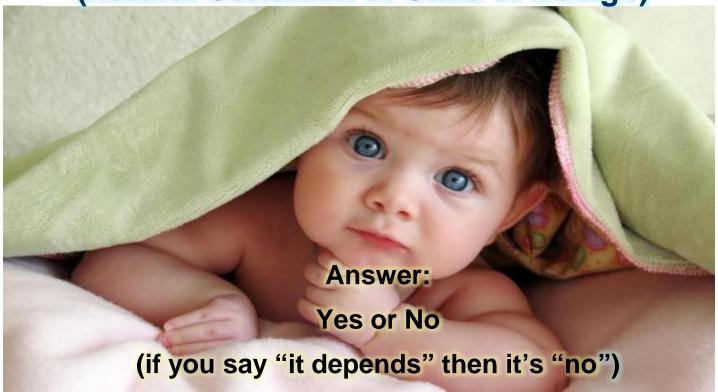
- → Nature of Trust
- → Ladder of Trust
- → Trust Principles

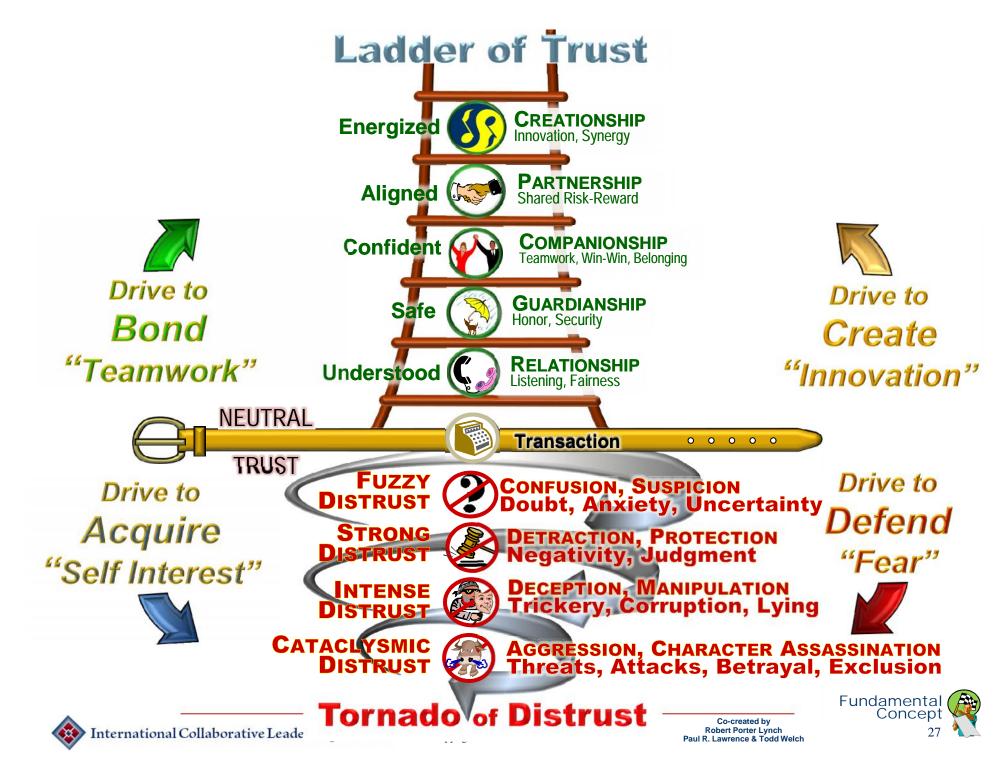


Question:

IS TRUST a NATURAL ACT?

(Natural Condition or State of Being?)





MIGHT TRUST PRINCIPLES

- 1. Fairness & Reciprocity
- 2. Accountability & Integrity
- 3. Respect & Empathy
- 4. Truthfulness, Courage
- 5. Honourable Purpose
- 6. Ethics & Excellence
- 7. Safety & Security
- 8. Transparency & Openness



Collaborative Leadership Institute

Building Trusted Leaders



We are a newly established Educational Institution



REBUILDING TRUST IN AMERICA

Our Mission

To stimulate, create, impact, and drive Today's and Tomorrow's leaders to build an improved world.









THANK YOU! Committed to Rebuild Trust in America

Learn more about our strategies and programs at www.ICLInstitute.com

Character taken in its entirety:

- **1. Fairness** (balance of Self Interest and Mutual Interest)
- 2. Accountability (taking responsibility versus blaming others)
- **3. Morality** (knowing what is the "right thing")
- **4. Integrity** (doing the right thing regardless of who is benefiting)
- **5. Respect** (caring for others when they are in need)
- **6. Truthfulness** (telling the truth, even when it hurts one's interests)
- **7. Honorableness** (caring for the reputation of both self and others)
- **8. Ethics** (holding the highest of values)
- **9. Humbleness** (reluctance to elevate oneself above others)
- **10. Graciousness** (display of gratitude toward others)

- **11.** Safety/Security (ensuring those in your presence are safe and secure from economic or personal attack)
- **12. Transparency** (openness and lack of hidden motives/agendas)
- **13. Elevation of Thought** (the power of the mind aim at high principles)
- **14. Positivism** (seeing/experiencing the world from a non-cynical, non-adversarial perspective)
- **15.** Resiliency & Courage (ability to bounce back from adversity)
- **16. Brotherhood** (willingness to bring out the best in others as a whole/group)
- **17. Collaboration** (desire to work together with others to benefit all)
- **18. Poise** (not cracking under pressure)
- **19. Service** (giving to our community)
- **20. Wisdom** (more than knowledge)

Note: Many of these characteristics also relate to Trustworthiness



Collaborative Leadership Self Test

Count the # of times you answer "yes: definitely" or "most of the time"

- 1. Do I like to Inspire People?
- 2. Do I get a sense of Achievement when people solve a problem together?
- 3. Do I have an idea that is too big to do alone and want others to engage?
- 4. Do I see great possibilities or a broader vision than what we are doing now?
- 5. Do I get a real charge when I see a team break barriers?

- 6. Do I avoid the "blame-game" when things go wrong, instead looking to learn from mistakes?
- 7. Do I generally believe that people can solve problems better together than alone?
- 8. Do I share resources with others?
- 9. Do I normally listen and ask questions before telling others what to do?
- 10. Do I believe that, most of the time, involving others in decisions is wise to do?